

80 organizations and private initiatives already performing Economic-Union-like functions

Building block	Examples	Lesson for Economic Union
Open digital public goods	MOSIP, OpenG2P, DPGA, DHIS2	Countries can reuse technology rather than repeatedly purchasing proprietary systems.
Global pooled health finance	Gavi, Global Fund, Unitaids	Resources can be pooled internationally and allocated according to need and measurable burden.
Philanthropic global public purpose	Gates, Rockefeller, Ford, Wellcome	Private wealth can be directed across borders toward health, opportunity and public goods.
Blended/private development finance	DFIs, impact investors, PPP/BOT structures	Risk-sharing can mobilize commercial capital where grants are insufficient.
Cross-border humanitarian delivery	ICRC, MSF, CARE, WaterAid, BRAC	Services can be delivered according to human need rather than nationality.

#	Organization / initiative	Country of origin / institutional home	Nature of cross-border public-purpose work
A. DIGITAL PUBLIC INFRASTRUCTURE, OPEN TECHNOLOGY & KNOWLEDGE			
1	MOSIP – Modular Open-Source Identity Platform	India — IIIT Bangalore	Open-source digital identity infrastructure that countries can adopt and control themselves; addresses the global legal-identity gap. MOSIP’s country-partners page reports 31 country engagements and 14 national rollouts, while its 2026 Progress Report cites 29 countries. (MOSIP)
2	OpenG2P	Sierra Leone + UNDP; in India at IIIT-Bangalore	Open-source social-benefit registries, programme management and government-to-person payments. Particularly strong evidence of countries sharing public-purpose technology across borders. (OpenG2P Documentation)
3	Centre for Digital Public Infrastructure	India — Bengaluru/IIIT-B ecosystem	Helps countries design and implement inclusive, resilient DPI rather than repeatedly building proprietary systems from scratch. (CDPI)

4	Centre for Open Societal Systems	India — EkStep + IIIT-Bangalore	Helps countries adopt Digital Public Goods and build DPI; states an ambition to improve one billion lives globally by 2030. (COSS)
5	Co-Develop	International nonprofit fund	Finances and supports safe, inclusive digital public infrastructure in developing countries; explicitly works on shared infrastructure for a “fairer future”. It joined the Digital Public Goods Alliance in November 2025. (Co-Develop)
6	Digital Public Goods Alliance (DPGA)	Multinational — founded by Norway, Sierra Leone, India and UNICEF	Promotes open-source software, data, AI models and other digital public goods that countries can reuse. Its decentralized model is particularly relevant to TEU. (Digital Public Goods)
7	50-in-5	Country-led global initiative	Helps countries share DPI knowledge, standards and digital public goods; aims for 50 countries to design or scale DPI by 2028. Thirty-nine have joined. (50-in-5)
8	Mojaloop Foundation	USA	501(c)(3) nonprofit providing free open-source infrastructure for interoperable instant-payment systems and universal financial inclusion. (Mojaloop)
9	Mifos Initiative	USA	501(c)(3) nonprofit coordinating a global community around free open-source technology for financial inclusion and banking for underserved populations. (Mifos Initiative)
10	eGov Foundation / DIGIT	India	Mission-driven nonprofit providing open-source DPI for governance, health, public finance, water, sanitation and justice. It works internationally and describes its mission as accessible, equitable public services. (eGov Foundation)
11	Foundation for Interoperability in Digital Economy	India	Not-for-profit steward of the open Beckn Protocol, enabling decentralized interoperable networks for commerce, mobility and other economic services. (FIDE)
12	EkStep Foundation	India	Develops population-scale digital public goods such as Sunbird and supports technology for social transformation. (EkStep)
13	GovStack	Germany-led international initiative	Provides reusable digital-government building blocks so governments can develop sovereign, human-centred public services instead of becoming dependent on proprietary vendors. (GovStack)
14	OpenStreetMap Foundation	United Kingdom	International nonprofit supporting free global geographic data created by volunteers and freely reusable by governments, humanitarian agencies and citizens. (OpenStreetMap Foundation)
15	Wikimedia Foundation	USA	Nonprofit behind Wikipedia and other free knowledge platforms; makes human knowledge accessible worldwide without advertising or paywalls. (Wikimedia Foundation)

16	Creative Commons	USA / international	Nonprofit providing legal and technical infrastructure that enables education, research, culture and knowledge to be shared globally. (Creative Commons)
17	Digital Impact Alliance (DIAL)	USA / international	Works to make digital-development technology more reusable, interoperable and effective across countries; its current program is focused on the responsible use and value of data. (DIAL)
18	DHIS2 / HISP	Norway — University of Oslo ecosystem	Open-source health-information infrastructure used internationally by governments; a major example of one country's public-good technology becoming shared global infrastructure. DPGA identifies it as a widely used Digital Public Good. (Digital Public Goods)
B. GLOBAL PHILANTHROPIC FOUNDATIONS			
19	Gates Foundation (formerly Bill & Melinda Gates Foundation)	USA	Global health, poverty reduction, agriculture, financial inclusion, women and children, innovation and economic opportunity. Its mission is that every person should have the opportunity for a healthy and productive life. It has announced that it will spend down its endowment and close by 2045 — a reminder that no single philanthropy should be treated as permanent infrastructure. (Gates Foundation)
20	Rockefeller Foundation	USA	Global philanthropy working on health, food, energy, finance, climate resilience and economic opportunity; mission explicitly refers to the well-being of humanity throughout the world. (The Rockefeller Foundation)
21	Ford Foundation	USA	Poverty and inequality reduction, democracy, human rights and international cooperation. Significantly, it now explicitly works on reforming global economic governance and financing global public goods. (Ford Foundation)
22	Wellcome	United Kingdom	Charitable foundation funding scientific research and solutions to global health challenges.
23	Mastercard Foundation	Canada	Independent Canadian charity advancing education, financial inclusion and dignified employment, particularly for African youth. (Mastercard Foundation)
24	Children's Investment Fund Foundation	United Kingdom	Independent philanthropy supporting children's health, nutrition, climate action, women and girls and development. (CIFF)
25	IKEA Foundation	Netherlands	Independent philanthropy now strongly focused on climate change, clean energy, sustainable food/land systems and livelihoods in emerging economies. (IKEA Foundation)

26	Novo Nordisk Foundation	Denmark	Independent Danish nonprofit enterprise foundation supporting health, science, education and sustainability using returns from its assets. (Novo Nordisk Fonden)
27	William and Flora Hewlett Foundation	USA	Philanthropic funding for climate, global development, democracy, gender equity and institutions that help societies solve collective problems. (Hewlett Foundation)
28	MacArthur Foundation	USA	Global philanthropy supporting climate solutions, justice, journalism, peace and security, technology and social innovation. (MacArthur Foundation)
C. GLOBAL HEALTH AS A SHARED HUMAN ENDEAVOUR			
29	Gavi, the Vaccine Alliance	Switzerland / international partnership	Pools governments, WHO, UNICEF, the World Bank, philanthropy, civil society and industry to make vaccines available to lower-income countries. It has helped immunise more than 1.2 billion children. Its 6.0 replenishment raised more than USD 9 billion against a USD 11.9 billion target. (Gavi)
30	The Global Fund to Fight AIDS, Tuberculosis and Malaria	Switzerland / global partnership	Pools resources internationally and has invested about USD 69 billion in health programmes in more than 100 countries since 2002. It explicitly brings together governments, civil society, communities, philanthropy and business. Its Eighth Replenishment closed at USD 12.64 billion against an USD 18 billion target. (Global Fund)
31	Coalition for Epidemic Preparedness	Norway / international	Develops vaccines and outbreak-response technologies against epidemic and pandemic threats before commercial markets would ordinarily justify doing so. (CEPI)
32	Unitaid	Intl HQ- Geneva, Switzerland	Makes medicines, diagnostics and health products affordable and accessible in low- and middle-income countries by correcting market failures. (Unitaid)
33	Medicines Patent Pool	Switzerland	Uses voluntary licensing and patent pooling to expand affordable access to medicines across lower-income countries. (MPP)
34	Drugs for Neglected Diseases initiative	Switzerland; multinational founders	Not-for-profit drug-development model for diseases neglected by commercial pharmaceutical R&D; founded by MSF and research/public-health institutions from several continents. (DNDi)
35	Médecins Sans Frontières (MSF)	France	Independent international medical humanitarian organization serving people irrespective of nationality, religion or politics; founded specifically on the principle that medical need transcends borders. (Doctors Without Borders)
36	PATH	USA	International nonprofit advancing vaccines, diagnostics, maternal/child health and health technologies, particularly in lower-income countries. (PATH)

D. HUMANITARIAN RELIEF, WATER, FOOD AND HUMAN DEVELOPMENT			
37	International Committee of the Red Cross (ICRC)	Switzerland	Neutral humanitarian protection and assistance across wars and conflicts; guardian and promoter of international humanitarian law. (ICRC)
38	CARE	USA	Founded after the Second World War to send food packages abroad; now works in more than 120 countries on poverty, humanitarian relief, health, gender equality and livelihoods. (CARE)
39	Oxfam	United Kingdom	International confederation fighting poverty and inequality through humanitarian assistance, development and advocacy. (OXFAM)
40	Save the Children	United Kingdom	Works internationally on child survival, education, protection and humanitarian emergencies. (Save the Children)
41	Plan International	United Kingdom	International development and humanitarian organization advancing children's rights and equality for girls. (Plan International)
42	WaterAid	United Kingdom	International nonprofit devoted exclusively to universal clean water, sanitation and hygiene; now a global federation. (WaterAid)
43	BRAC	Bangladesh	Began as post-war relief in Bangladesh and grew into one of the world's largest international development organizations, working across poverty, education, health, livelihoods and financial inclusion. (BRAC Bangladesh)
44	Prosper Global	USA	Humanitarian and development nonprofit helping communities recover from conflict, disaster and poverty and build resilient economies. (Prosper Global)
45	Heifer International	USA	Helps small farmers overcome hunger and poverty through sustainable agriculture, livestock, markets and income generation; currently works across numerous countries. (Heifer International)
E. FINANCIAL INCLUSION, LIVELIHOODS AND ECONOMIC OPPORTUNITY			
46	Accion	USA	Nonprofit developing responsible financial services for underserved people; has helped build hundreds of financial-service providers across dozens of countries. (Accion)
47	Kiva	USA	Nonprofit platform enabling people to finance borrowers and entrepreneurs across national borders through crowdfunded loans. (KIVA)
48	Grameen Foundation, USA;	inspired by Grameen model- Bangladesh	Uses digital technology, financial inclusion and livelihood programmes to address poverty, especially among women and smallholder farmers. (Grameen Foundation)

49	Women's World Banking	USA / global	Global nonprofit working with financial institutions and policymakers so low-income women can obtain financial services and economic agency; works through an extensive cross-country network. (Women's World Banking)
50	CGAP – Consultative Group to Assist the Poor	Global partnership; housed at World Bank, USA	Coordinates development agencies, foundations and DFIs around inclusive finance; makes its research available as a global public good. (CGAP)
51	TechnoServe	USA	501(c)(3) nonprofit using markets and business development to help farmers and entrepreneurs escape poverty across Africa, Asia and Latin America. (TechnoServe)
52	One Acre Fund	Kenya-origin - Africa-focused	Nonprofit supplying smallholder farmers with inputs, finance, training and market access to improve agricultural productivity and incomes. (One Acre Fund)
53	FINCA International	USA	Nonprofit supporting financial inclusion, social enterprises and services aimed at improving economic opportunity in underserved communities. (FINCA International)
F. CLIMATE, ENERGY AND THE PLANET AS A COMMON ECONOMIC ASSET			
54	RMI – Rocky Mountain Institute	USA	Independent nonprofit transforming energy systems and expanding affordable clean energy; active in more than 50 countries. (RMI)
55	ClimateWorks Foundation	USA	Public charity coordinating climate philanthropy and implementing organizations across countries; has supported hundreds of organizations internationally. (ClimateWorks Foundation)
56	Global Energy Alliance for People and Planet	USA / international	Global nonprofit combining philanthropic, public and private capital to expand clean energy and economic opportunity in emerging economies. (Energy Alliance)
57	Sustainable Energy for All (SEforALL)	International; headquarters Vienna, Austria; hosted by UNOPS	Helps emerging/developing economies eliminate energy poverty and accelerate renewable energy, efficiency, finance and green jobs. (SEforALL)
58	The Nature Conservancy	USA	Global environmental nonprofit working in 83 countries and territories to protect lands, waters, biodiversity and climate systems. (The Nature Conservancy)
59	Local Governments for Sustainability	International; founded in New York, world secretariat Germany	Global network through which thousands of cities and local governments cooperate on sustainable urban development and climate action. (ICLEI)

60	World Wide Fund for Nature (WWF)	Switzerland	Global nonprofit conservation network working on biodiversity, forests, oceans, climate, food and freshwater. (WWF)
61	World Resources Institute	USA	Global research nonprofit working on climate, food, water, energy, cities, forests and economic transformation. (WRI)
G. PEACE, ACCOUNTABILITY AND INSTITUTIONS—ESSENTIAL TO ECONOMIC DEVELOPMENT			
62	The Carter Center	USA	Works across national boundaries on conflict resolution, democracy, human rights, election observation, disease eradication and health; has operated in more than 90 countries. (The Carter Center)
63	Search for Common Ground	USA	International nonprofit using conflict transformation, dialogue and local peacebuilding to prevent violence.
64	International Alert	United Kingdom	Registered charity working internationally to address causes of conflict and build sustainable peace. (International Alert)
65	Interpeace	UN-origin; headquartered Switzerland	Began as a UN project and now helps countries and communities build locally owned peace processes and social trust. (Interpeace)
66	Transparency International	Germany	Worldwide civil-society movement combating corruption and promoting transparency, accountability and integrity. (Transparency International)
67	Open Government Partnership (OGP)	Global multistakeholder partnership	Governments and civil society jointly develop commitments for transparent, participatory and accountable government; it now includes more than 70 national members and 135 local governments. (Open Government Partnership)
68	Centre for Humanitarian Dialogue (HD)	Switzerland	Swiss nonprofit conducting impartial mediation and private diplomacy across conflicts in Africa, Asia, Eurasia, Latin America and the Middle East. (HD)
H. MULTILATERAL PUBLIC-PURPOSE INSTITUTIONS			
69	United Nations Development Programme	UN / multilateral; HQ USA	Works in 170 countries and territories on poverty, governance, sustainable development, crisis resilience, digital transformation and sustainable finance. (UNDP)
70	World Food Programme	UN / multilateral; HQ Italy	International food assistance, humanitarian logistics, nutrition and resilience in emergencies and vulnerable communities. (WFP)

71	Food and Agriculture Organization	UN / multilateral; HQ Italy	Coordinates international efforts on food security, agriculture and rural development; works in over 130 countries. (FAO)
72	International Fund for Agricultural Development	UN / multilateral; HQ Italy	Provides concessional financing and grants for rural poverty reduction, agriculture and smallholder livelihoods. (IFAD)
73	World Bank Group	Multilateral; HQ USA	Public-purpose development finance for poverty reduction, infrastructure, health, education, climate resilience, jobs and institutional capacity. Its stated mission is ending poverty and boosting shared prosperity on a livable planet. (World Bank)
74	World Health Organization	UN / multilateral; HQ Switzerland	Sets global health norms, coordinates health emergencies and helps countries strengthen health systems and disease control. (WHO)
75	UNICEF	UN / multilateral; HQ USA	Cross-border programmes in child health, vaccination, nutrition, education, water/sanitation and child protection. (UNICEF)
76	UNHCR	UN / multilateral; HQ Switzerland	Protects refugees and forcibly displaced people and coordinates international refugee assistance. (UNHCR)
77	International Labour Organization	UN / tripartite multilateral; HQ Switzerland	Establishes international labour standards and promotes decent work, social protection and worker rights globally. (ILO)
78	United Nations Environment Programme	UN / multilateral; HQ Kenya	Coordinates international environmental action on climate, pollution, biodiversity and environmental governance. (UNEP)
79	Global Environment Facility	Multilateral; secretariat USA	Pools donor resources to finance biodiversity, climate, land, chemicals and international-waters projects in developing countries. (GEF)
80	Green Climate Fund	Multilateral; HQ South Korea	Channels international climate finance to developing countries for mitigation and adaptation projects. (GCF)